

A blue-tinted globe showing the continents of North America, South America, and Africa. Several dark, curved lines represent satellite orbits around the globe. A small satellite is visible in the upper left quadrant, connected to the globe by a thin line. The background is a solid light blue color.

# GLOBAL HRH PLANNING MECHANISMS

# HRH Planning Mechanisms

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"GOVERNANCE is about the *rules* that distribute *roles and responsibilities* among government, providers and beneficiaries and that shape the interactions among them.

It encompasses authority, *power, and decision-making* in the institutional arenas of civil society, politics, policy, and public administration."



# Global HRH Planning Mechanisms



Forums



Hubs

Associations

Roundtables

Networks

Observatories



## PARTNERS

Government (Health, Higher Education, Finance, Public Service, Labour, Immigration )  
Universities  
Community Colleges  
Hospital Associations  
Non-Governmental Associations  
Health Professional Associations  
Health Boards  
Regional Health Agencies  
Stakeholder Groups, n.i.e.



Task Forces

Councils

Advisory Committees

Associations

Collaborating Centres



LOCAL

DISTRICT

NATIONAL

REGIONAL

SUB-REGIONAL

INTERNATIONAL

# International Governance: *Lessons Learned*

## Challenges

- Role undervalued
- Lack of joint visions
- Roles & responsibilities
- Management transparency
- Empowerment & support
- Regulation, process & participation
- Low institutional capacity
- Plans not equal to action

## Directions

- Leadership
- Political will
- Accountability
- Evidence-based decision-making
- Change management



***Performance, Participation  
Equity & Oversight***



# HRH Strategic Directions Roadmap 2025:

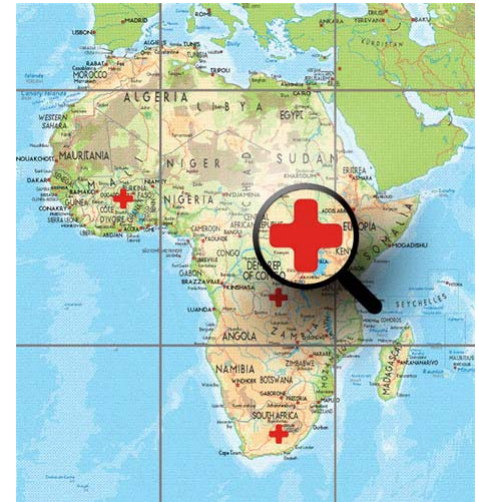
## *Lessons from Africa*



World Health Organization

### Key to successful implementation:

- Involve all government and public stakeholders
- Maintain leadership, formalized support & commitment
- Include all development partners & inter-country agencies
- Ensure resource mobilization and funding shift
- Identify implementation roles across all levels
- Identify targets, enablers and milestones by 2015
- Conduct interim evaluation of outcomes
- Strengthen evidence indicators & regulatory capacity



# Continuity & Change in HRH Policies: *Lessons from Brazil*

- Focused , Consistent Vision
- Adaptable
- Inter-Agency Alliances
- Funding for Health
- Staffing Targets & Levels



- Relevance HRH Dimension
- Coordinated Policy Change
- No 'magic bullet'
- Evaluation
- Organizational, regulatory & educational change

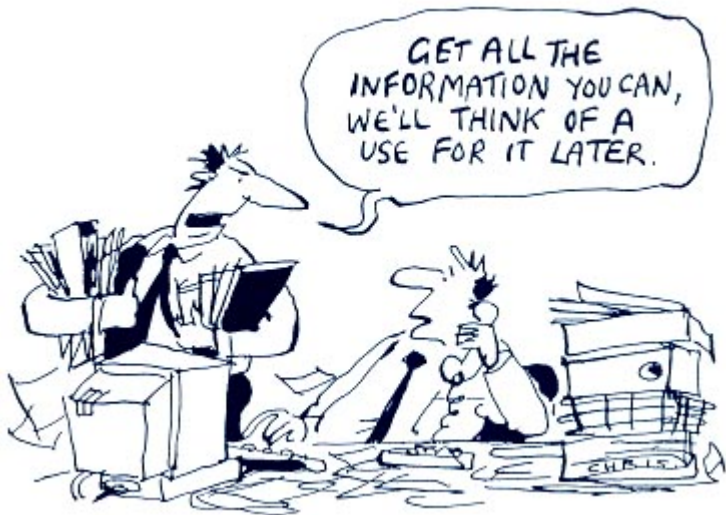


*Key Implementation Elements : Staffing Growth, Policy-Making and Management*

**Scaling Up**  
**Development of Observatories**  
**Associations**

**Re-Orientation of Work**  
**Cooperation with Professional**

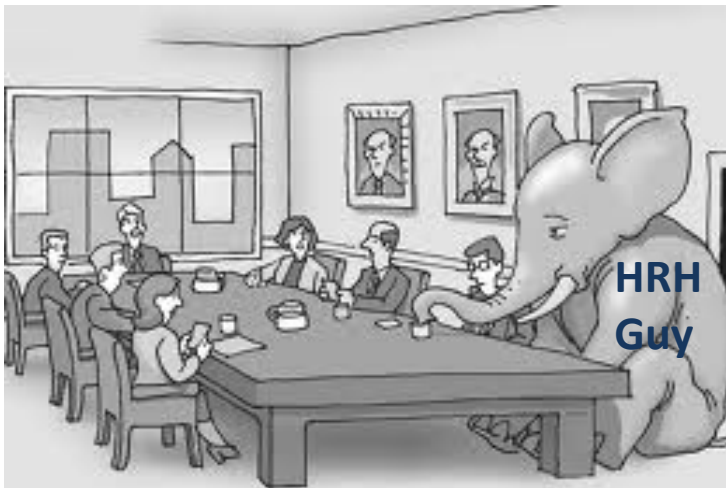
# Global HRH Information Systems



Data Collection



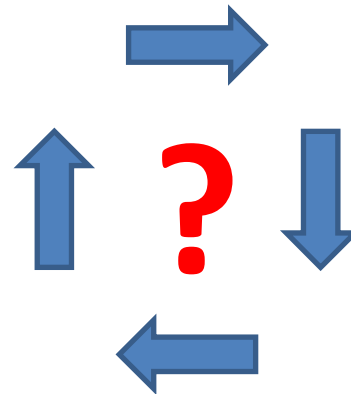
Data Management



Data Utilization



Data Access



# Global HRH Information Systems

## Strengthening HRIS Systems

Deployment

Public/Private Sectors



Worker Lifespan

Migration

Professional Credentials

- **Expand baseline capacity**
- **Use data for policy and practice**
- **Link data to other health system components**
- **Improve data reliability, standardization and documentation**



# Cogitate, Communicate, Coordinate, Collaborate

